Min Ji

# Chinese Foundations and Grassroots Social Organizations

**Characteristics and Interactions** 



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#### Abstract

The 2008 Wenchuan earthquake increased the need for disaster relief and reconstruction projects in China. This disaster created an upsurge of Chinese grant-making foundations, which, in turn, gave rise to expectations. However, the majority of grassroots SOs in China face an existential crisis of survival due to a shortage of funding from such foundations. A gap still exists regarding the interaction between foundations and grassroots SOs in China. The research questions and purpose of the study seeks to explore how do Chinese foundations interact with grassroots SOs and why do Chinese foundations act the way they do.

This study employs well-documented empirical investigations conducted in China. A mixed methods approach is based on documentary analysis, face-to-face interviews and participatory observation. Coding were implemented based on the themes through the lens of two methodological approaches, evolution of cooperation and resource dependency theory. This research is conducted with anecdotal evidence accumulated over a 10-year period from 2008 to 2019 when the Chinese foundations started their interaction with other SOs.

My findings show that Chinese foundations interact with grassroots SOs in six different ways, namely special funds, joint fundraising, high-engagement grantmaking, making grants to projects, making grants to organizations and making grants to individuals. However, Chinese foundations' grant-making logic does not overlap with the needs of grassroots SOs, because they do not fully understand each other's difficulties and because their focus and path of development are not the same, resulting in less interaction. In addition, due to the fact that their needs differ greatly, possible cooperation relations would be imbalances, thus foundations are reshaping and changing organizational growth and working approaches through grantmaking. The cooperation between two organizational forms is still in its infancy. This study does not provide new and inspiring insights for scholars, but also speaks to the practitioners working in China's third sector.

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#### List of Acronyms

ACWF All-China Women's Federation

CCAFC China Charities Aid Foundation for Children

CCTF China Children and Teenagers' Fund

CCTV China Central Television

CFDP China Foundation for Disabled Persons

CNIs Civil non-enterprise institutions

CSCLF China Soong Ching Ling Foundation

CSOs Civil society organizations

Grassroots SOs Grassroots social organizations

NGOs Non-governmental organizations

NPFFs nonpublic fundraising foundations

PFFs public fundraising foundations

RMF-1988 Regulations for the Management of Foundations in 1988RMF-2004 Regulations for the Management of Foundations in 2004

SUF Shanghai United Foundation